

## **Preface – Transformation & Engineering of Enterprises (TEE)**

The 9<sup>th</sup> TEE (Transformation & Engineering of Enterprises) series of workshops is an evolution, and merger, of the successful PRET and AppEER workshops (which merged into TEE in 2013), as well as the LABEM (Lowering the Adoption Barrier of Enterprise Modelling) and WEETM (Workshop on Enterprise Engineering Theories and Methods) workshops (which merged into TEE in 2015) that are sponsored by the Enterprise Engineering Team ([www.ee-team.eu](http://www.ee-team.eu)) and the CIAO! research network ([www.ciaonetwork.org](http://www.ciaonetwork.org)) respectively. The scope of the TEE series encompasses the original scopes of these four originating workshops ([www.tee-series.org](http://www.tee-series.org)).

Modern day enterprises are in a constant state of flux. New technologies, new markets, globalisation, mergers, acquisitions, etc. are among the "usual suspects" triggering enterprises to transform themselves in order to deal with these challenges and new realities. Such transformations might e.g. take the form of top-down and premeditated efforts, but might also occur as numerous small changes that emerge bottom-up in an apparently spontaneous way.

The TEE workshop approaches enterprise transformation from a multi-disciplinary perspective. Transformation & Engineering of Enterprises involves the use of methods and techniques from business process management, business engineering, business-IT alignment, organizational change management, governance, business transformation, enterprise architecture, enterprise modelling and ontologies, and information systems engineering. The mission of the TEE series is to tee-off and foster research concerning engineering based instruments (methods, languages, analysis techniques, principles, patterns, etc.) that will enable enterprises to transform with confidence.

As a field of study, enterprise transformation requires a close interaction between practice and academia. However, it is in industrial practice where challenges can be found that may fuel and inspire researchers. The series appreciates narratives and analysis of real-life situations, such as case studies. In addition, the series is open to papers that consider these topics from a theoretical stance, as well as papers that combine these practice and theory. TEE workshops aims also to attract papers in domains including: Enterprise Transformation & Innovation; Enterprise Engineering and Architecting and Enterprise Modelling. Case reports on transformation & engineering of enterprises is another essential domain for papers submitted to TEE this year.

Stay tuned on the TEE website ([www.tee-series.org](http://www.tee-series.org)) for news and updates on domains and topics relevant for TEE.

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